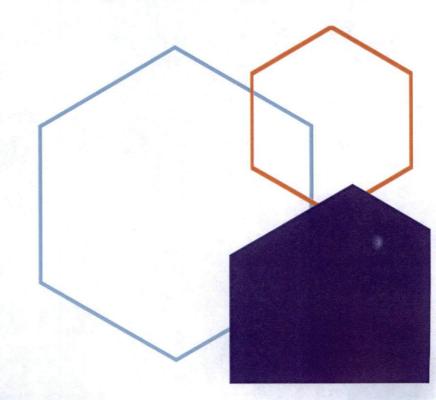


CAMERON APPRAISAL DISTRICT 2020 ADOPTED BUDGET



2020 ADOPTED BUDGET

2020 ADOPTED BUDGET

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MEMBERS OF THE BOARD
Vicente Mendez, Chairman
David Garza, Vice-Chairman
David Argabright, Secretary
Gloria Casas
Alta Monroe
Ricardo Morado
Laura Perez-Reyes
Jesse Villarreal
Gilbert Weaver
Tony Yzaguirre, Jr.

DATE:

October 17, 2019

TO:

CAD Directors and all Taxing Units

FROM:

Richard Molina, RPA

Chief Appraiser

RE:

2020 Adopted CAD Budget

The 2020 adopted budget for Cameron Appraisal District is \$5,581,067, which represents an increase of \$405,964 from the 2019 adopted budget.

This year, the District expects to have upward of 213,000 accounts in our files to value for tax purposes. The budget has increased by 8.42%, and the cost per parcel has increased by 6.2% to \$26.20 per parcel for fiscal year 2020.

The adopted budget includes the entity contributions, employee positions, and salary ranges. The line item costs compare the 2019 adopted budget to the 2020 adopted budget. The budget is further broken down to show how the budget is expended throughout the various departments of the District and is further supported by a detailed narrative description of each line item.

Additionally, the adopted budget includes added costs due to recent passing of Senate Bill 2 during the recent 86th Texas Legislative session. This bill includes mandated operating functions for the appraisal district.

Should you have any questions or concerns regarding this 2020 adopted budget, please feel free to contact me.

2020 BUDGET CALENDAR

MAY 16, 2019	BUDGET WORKSHOP
JUNE 10, 2019	CHIEF APPRAISER SUBMITS PROPOSED BUDGET TO BOARD OF DIRECTORS
JUNE 11, 2019	CHIEF APPRAISER DELIVERS PROPOSED BUDGET TO TAXING UNITS
JULY 12, 2019	NOTIFICATION OF PUBLIC HEARING ON PROPOSED 2020 BUDGET TO PARTICIPATING ENTITIES
JULY 21 & 25, 2019	CHIEF APPRAISER PUBLISHES PUBLIC NOTICE OF BUDGET HEARING IN NEWSPAPER
AUGUST 19, 2019	5:30 P.M. BOARD OF DIRECTORS HOLDS PUBLIC HEARING - 5:45 P.M. REGULAR BOARD MEETING AND ADOPTION OF FINAL 2020 BUDGET
OCTOBER 7, 2019	CHIEF APPRAISER MAILS 2020 PAYMENT SCHEDULE TO TAXING JURISDICTIONS
JANUARY 1, 2020	FIRST PAYMENT DUE PRIOR TO THIS DATE
APRIL 1, 2020	SECOND PAYMENT DUE PRIOR TO THIS DATE
JULY 1, 2020	THIRD PAYMENT DUE PRIOR TO THIS DATE
OCTOBER 1, 2020	FOURTH PAYMENT DUE PRIOR TO THIS DATE

SUMMARY OF REVENUES

2020 Proposed Budget

\$

5,581,067.00

	Est. Levy for	Percent of	2019	202	20
Taxing Jurisdictions	2019	Total Levies	Contribution	Contribution	Qtrly-Pymt
1 Cameron County	84,722,213	0.1902043	934,590	1,061,539	265,384.75
2 Brownsville I.S.D.	73,467,340	0.1649368	889,929	920,523	230,130.75
3 Harlingen I.S.D.	45,846,544	0.1029271	577,888	574,443	143,610.75
4 La Feria I.S.D.	5,465,725	0.0122707	66,135	68,484	17,121.00
5 Los Fresnos I.S.D.	24,706,814	0.0554677	282,182	309,569	77,392.25
6 Lyford ISD	147,301	0.0003307	1,794	1,846	461.50
7 Point Isabel I.S.D.	39,809,818	0.0893744	481,599	498,805	124,701.25
8 Rio Hondo I.S.D.	4,512,941	0.0101317	54,072	56,546	14,136.50
9 San Benito I.S.D.	15,177,678	0.0340744	172,121	190,172	47,543.00
10 Santa Maria I.S.D.	1,001,968	0.0022495	11,030	12,554	3,138.50
11 Santa Rosa I.S.D.	1,284,061	0.0028828	16,154	16,089	4,022.25
12 City of Brownsville	49,288,546	0.1106545	564,729	617,570	154,392.50
13 City of Combes	734,342	0.0016486	8,621	9,201	2,300.25
14 City of Harlingen	21,232,625	0.0476680	232,426	266,038	66,509.50
15 City of La Feria	1,736,373	0.0038982	20,346	21,756	5,439.00
16 City of Los Fresnos	1,975,909	0.0044360	23,611	24,758	6,189.50
17 City of Los Indios	331,106	0.0007433	3,747	4,149	1,037.25
18 City of Port Isabel	2,400,463	0.0053891	25,055	30,077	7,519.25
19 City of Primera	981,993	0.0022046	11,198	12,304	3,076.00
20 City of Rio Hondo	558,741	0.0012544	6,676	7,001	1,750.25
21 City of San Benito	5,629,537	0.0126385	62,678	70,536	17,634.00
22 City of Santa Rosa	371,451	0.0008339	4,247	4,654	1,163.50
23 City of South Padre Island	8,282,550	0.0185946	97,948	103,778	25,944.50
24 City of Bayview	133,292	0.0002992	1,550	1,670	417.50
25 Town of Indian Lake	121,610	0.0002730	1,459	1,524	381.00
26 Town of Laguna Vista	1,143,193	0.0025665	13,324	14,324	3,581.00
27 Town of Palm Valley	613,087	0.0013764	7,489	7,682	1,920.50
28 Town of Rancho Viejo	1,236,025	0.0027749	14,701	15,487	3,871.75
29 Brownsville Navigation Dist	3,397,851	0.0076283	38,615	42,574	10,643.50
30 Port of Harlingen	1,370,705	0.0030773	0,019	17,175	4,293.75
31 Laguna Madre Water Dist	1,350,542	0.0030773	16,447	16,922	4,230.50
32 CC Drainage Dist #1	2,148,479	0.0030320	24,267	26,920	6,730.00
	3,177,147	0.0040234	36,665		
33 SBCC Drainage Dist #3 34 CC Drainage Dist #4	67,814		803	39,809 850	9,952.25
	2,661,302	0.0001522			212.50
35 CC Drainage Dist #5 36 CC Emergency Dist #1		0.0059747	31,643	33,345	8,336.25
	3,688,489	0.0082808	40,937	46,216	11,554.00
37 South Texas I.S.D.	10,206,122	0.0229131	117,680	127,880	31,970.00
38 TX Southmost College Dist	22,025,030	0.0494470	253,081	275,967	68,991.75
39 Paseo de la Resaca #1	366,295	0.0008223	3,653	4,590	1,147.50
40 Paseo de la Resaca #2	520,624	0.0011688	5,830	6,523	1,630.75
41 Paseo de la Resaca #3	456,180	0.0010241	5,454	5,716	1,429.00
42 Valley Mud #2	1,077,508	0.0024190	12,829	13,501	3,375.25
Totals	445,427,334	1.0000000	5,175,203	5,581,067	1,395,266.75

		2020		BENEFI	TS		Total	Tota
		Adopted Salary	Retirement 12.76%	Health Ins.	Life AD&D	LTD	Fringe Benefits	Wages
Administration Department								
Chief Appr.	RPA, BBA	144,200	18,400	10,375	122	966	29,863	174,
Asst Chief Appr	IN A, DOA	0	0	0	0	0	23,003	1/4
Exec. Asst.		68,224	8,705	8,780	122	457	18,064	86
	BBA	63,918	8,156	7,498	122	428	16,204	80
Manager Clerk	Asst.	48,880	6,237	10,375	122	327	17,061	
Maint.	ASSI.						-	65
Department Total	5	25,293 350,515	3,227 44,726	7,498 44,527	122 609	169 2,348	11,017 92,210	36 442
Personal Property Department	DDA	64 640	7.004	10 107	400	440	04 500	00
Manager	RPA	61,610	7,861	13,137	122	413	21,533	83
Appraiser	Level IV	37,555	4,792	8,780	122	252	13,945	5
Appraiser	RPA	35,173	4,488	7,498	122	236	12,344	47
Appraiser	RPA	50,482	6,442	8,780	122	338	15,681	66
Appraiser	RPA	42,806	5,462	8,780	122	287	14,650	5
Sr. Appr.	RPA	40,102	5,117	13,137	122	269	18,644	58
Department Total	6	267,728	34,162	60,111	731	1,794	96,797	36
I.T. Department								
Manager		87,186	11,125	10,375	122	584	22,206	10
Analyst		50,482	6,442	7,498	122	338	14,400	6
IT Tech		48,880	6,237	13,137	122	327	19,823	6
Department Total	3	186,548	23,804	31,010	365	1,250	56,429	24
Deeds/GIS								
Manager		52,250	6,667	10,375	122	350	17,514	6
Clerk		26,166	3,339	7,498	122	175	11,134	3
Clerk		27,019	3,448	7,498	122	181	11,249	3
GIS		45,760	5,839	7,498	122	307	13,766	5
GIS		45,760		13,137	122	307	19,404	6
Department Total	5	196,955	25,131	46,007	609	1,320	73,067	27
Records/Processing Dept								
Manager Manager		70,470	8,992	7,498	122	472	17,084	8
Clerk	Senior	50,482	6,442	8,780	122	338	15,681	6
Clerk	Senior	45,760	5,839	7,498	122	307	13,766	5
Clerk	Senior	42,806	5,462	7,498	122	287		
Clerk	Senior						13,369	5
	Seriior	37,523	4,788	7,498	122	251	12,660	5
Clerk	Cautan	34,029	4,342	7,498	122	228	12,190	4
Clerk	Senior	35,173	4,488	10,375	122	236	15,221	5
Clerk	Senior	32,926	4,201	7,498	122	221	12,042	4
Clerk		32,926	4,201	8,780	122	221	13,324	4
Clerk		29,827	3,806	8,780	122	200	12,907	4
Clerk		27,019		10,375	122	181	14,126	4
Clerk		27,019	3,448	8,780	122	181	12,530	3
Clerk		26,166	3,339	8,780	122	175	12,416	3
Clerk		26,166	3,339	13,251	122	175	16,887	4
Clerk Panertment Total	45	24,502	3,126	7,498	122	164	10,911	3
Department Total	15	542,794	69,261	130,390	1,827	3,637	205,114	74
Real Estate Department		The least seen			7 707		11 Th.	149
Director	RPA	82,181	10,486	7,498	122	551	18,657	10
Manager	RPA	70,470	8,992	13,137	122	472	22,722	93
Manager	RPA	61,610	7,861	10,317	122	413	18,714	80
Sr. Appr.	RPA	55,725	7,111	11,739	122	373	19,345	7
Appraiser	Level II	33,847	4,319	7,498	122	227	12,166	4
Appraiser	Level II	33,847		7,498	122	227	12,166	4
Appraiser	Level II	33,847	4,319	7,498	122	227	12,166	4
Appraiser	Level II	33,847	4,319	7,498	122	227	12,166	46
Appraiser	Level II	33,847	4,319	7,498	122	227	12,166	46
- France		33,847	4,319	7,498	122	227	12,166	46
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Appraiser	Level II							
Appraiser Appraiser Appraiser	Level II Level II	33,119 33,119	4,226 4,226	7,498 8,780	122 122	222	12,068 13,349	45 46

Total Positions	<u>65</u>	\$2,880,535	\$367,556	\$589,285	\$7,917	\$19,300	\$984.058	\$3,864,594	
					0,770	0,001	400,441	1,730,437	
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	Appraiser Manager Sr. Appr. Appraiser	Appraiser	Appraiser Level III 34,029 Appraiser Level III 34,029 Appraiser Level III 35,956 Appraiser Level III 35,369 Appraiser Level IV 34,792 Appraiser RPA 37,523 Appraiser RPA 41,454 Appraiser RPA 52,250 Appraiser RPA 50,482 Manager RPA 61,610 Sr. Appr. RPA 52,250 Appraiser RPA 42,806 Appraiser RPA 44,262 Appraiser RPA 44,262 Appraiser RPA 50,482 Sr. Appr. RPA 50,482 Sr. Appr. RPA 50,482 Sr. Appr. RPA 50,482 Sr. Appr. RPA 61,610 RPA 42,806 61,610 RPA 42,806 61,610 RPA 44,262 61,610 RPA	Appraiser Level III 34,029 4,342 Appraiser Level III 34,029 4,342 Appraiser Level III 35,956 4,588 Appraiser Level III 35,369 4,513 Appraiser Level IV 34,792 4,439 Appraiser RPA 37,523 4,788 Appraiser RPA 41,454 5,290 Appraiser RPA 41,454 5,290 Appraiser RPA 52,250 6,667 Appraiser RPA 50,482 6,442 Manager RPA 61,610 7,861 Sr. Appr. RPA 52,250 6,667 Appraiser RPA 42,806 5,462 Appraiser RPA 42,806 5,648 Appraiser RPA 44,262 5,648 Appraiser RPA 50,482 6,442 Sr. Appr. RPA 50,482 6,442 Sr. Appr. RPA 50,482 <td>Appraiser Level III 34,029 4,342 7,498 Appraiser Level III 34,029 4,342 11,739 Appraiser Level III 35,956 4,588 10,375 Appraiser Level III 35,369 4,513 8,780 Appraiser Level IV 34,792 4,439 8,780 Appraiser RPA 37,523 4,788 7,498 Appraiser RPA 37,523 4,788 7,498 Appraiser RPA 41,454 5,290 8,780 Appraiser RPA 38,792 4,950 11,739 Appraiser RPA 52,250 6,667 10,375 Appraiser RPA 50,482 6,442 10,375 Sr. Appr. 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RPA 42,806 5,462</td><td>Appraiser Level III 34,029 4,342 7,498 122 228 Appraiser Level III 34,029 4,342 11,739 122 228 Appraiser Level III 35,956 4,588 10,375 122 241 Appraiser Level III 35,369 4,513 8,780 122 237 Appraiser Level IV 34,792 4,439 8,780 122 233 Appraiser Level IV 39,887 5,090 10,317 122 267 Appraiser RPA 37,523 4,788 7,498 122 251 Appraiser RPA 41,454 5,290 8,780 122 278 Appraiser RPA 38,792 4,950 11,739 122 260 Appraiser RPA 52,250 6,667 10,375 122 350 Appraiser RPA 50,482 6,442 10,375 122 338 Manager</td><td>Appraiser Level III 34,029 4,342 7,498 122 228 12,190 Appraiser Level III 34,029 4,342 11,739 122 228 16,431 Appraiser Level III 35,956 4,588 10,375 122 241 15,326 Appraiser Level III 35,369 4,513 8,780 122 237 13,652 Appraiser Level IV 34,792 4,439 8,780 122 233 13,574 Appraiser Level IV 39,887 5,090 10,317 122 267 15,796 Appraiser RPA 37,523 4,788 7,498 122 251 12,660 Appraiser RPA 41,454 5,290 8,780 122 278 14,469 Appraiser RPA 38,792 4,950 11,739 122 260 17,071 Appraiser RPA 52,250 6,667 10,375 122 350 <</td><td>Appraiser Level III 34,029 4,342 7,498 122 228 12,190 46,219 Appraiser Level III 34,029 4,342 11,739 122 228 16,431 50,460 Appraiser Level III 35,956 4,588 10,375 122 241 15,326 51,282 Appraiser Level IV 35,369 4,513 8,780 122 237 13,652 49,020 Appraiser Level IV 34,792 4,439 8,780 122 233 13,574 48,366 Appraiser Level IV 39,887 5,090 10,317 122 267 15,796 55,683 Appraiser RPA 37,523 4,788 7,498 122 251 12,660 50,183 Appraiser RPA 41,454 5,290 8,780 122 278 14,469 55,923 Appraiser RPA 41,454 5,290 8,780 122 278 14,469</td></td<></td>	Appraiser Level III 34,029 4,342 7,498 Appraiser Level III 34,029 4,342 11,739 Appraiser Level III 35,956 4,588 10,375 Appraiser Level III 35,369 4,513 8,780 Appraiser Level IV 34,792 4,439 8,780 Appraiser RPA 37,523 4,788 7,498 Appraiser RPA 37,523 4,788 7,498 Appraiser RPA 41,454 5,290 8,780 Appraiser RPA 38,792 4,950 11,739 Appraiser RPA 52,250 6,667 10,375 Appraiser RPA 50,482 6,442 10,375 Sr. Appr. 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RPA 42,806 5,462</td><td>Appraiser Level III 34,029 4,342 7,498 122 228 Appraiser Level III 34,029 4,342 11,739 122 228 Appraiser Level III 35,956 4,588 10,375 122 241 Appraiser Level III 35,369 4,513 8,780 122 237 Appraiser Level IV 34,792 4,439 8,780 122 233 Appraiser Level IV 39,887 5,090 10,317 122 267 Appraiser RPA 37,523 4,788 7,498 122 251 Appraiser RPA 41,454 5,290 8,780 122 278 Appraiser RPA 38,792 4,950 11,739 122 260 Appraiser RPA 52,250 6,667 10,375 122 350 Appraiser RPA 50,482 6,442 10,375 122 338 Manager</td><td>Appraiser Level III 34,029 4,342 7,498 122 228 12,190 Appraiser Level III 34,029 4,342 11,739 122 228 16,431 Appraiser Level III 35,956 4,588 10,375 122 241 15,326 Appraiser Level III 35,369 4,513 8,780 122 237 13,652 Appraiser Level IV 34,792 4,439 8,780 122 233 13,574 Appraiser Level IV 39,887 5,090 10,317 122 267 15,796 Appraiser RPA 37,523 4,788 7,498 122 251 12,660 Appraiser RPA 41,454 5,290 8,780 122 278 14,469 Appraiser RPA 38,792 4,950 11,739 122 260 17,071 Appraiser RPA 52,250 6,667 10,375 122 350 <</td><td>Appraiser Level III 34,029 4,342 7,498 122 228 12,190 46,219 Appraiser Level III 34,029 4,342 11,739 122 228 16,431 50,460 Appraiser Level III 35,956 4,588 10,375 122 241 15,326 51,282 Appraiser Level IV 35,369 4,513 8,780 122 237 13,652 49,020 Appraiser Level IV 34,792 4,439 8,780 122 233 13,574 48,366 Appraiser Level IV 39,887 5,090 10,317 122 267 15,796 55,683 Appraiser RPA 37,523 4,788 7,498 122 251 12,660 50,183 Appraiser RPA 41,454 5,290 8,780 122 278 14,469 55,923 Appraiser RPA 41,454 5,290 8,780 122 278 14,469</td></td<>	Appraiser Level III 34,029 4,342 7,498 122 Appraiser Level III 34,029 4,342 11,739 122 Appraiser Level III 35,956 4,588 10,375 122 Appraiser Level III 35,369 4,513 8,780 122 Appraiser Level IV 34,792 4,439 8,780 122 Appraiser Level IV 39,887 5,090 10,317 122 Appraiser RPA 37,523 4,788 7,498 122 Appraiser RPA 41,454 5,290 8,780 122 Appraiser RPA 41,454 5,290 8,780 122 Appraiser RPA 41,454 5,290 8,780 122 Appraiser RPA 52,250 6,667 10,375 122 Appraiser RPA 61,610 7,861 10,375 122 Sr. Appr. RPA 42,806 5,462	Appraiser Level III 34,029 4,342 7,498 122 228 Appraiser Level III 34,029 4,342 11,739 122 228 Appraiser Level III 35,956 4,588 10,375 122 241 Appraiser Level III 35,369 4,513 8,780 122 237 Appraiser Level IV 34,792 4,439 8,780 122 233 Appraiser Level IV 39,887 5,090 10,317 122 267 Appraiser RPA 37,523 4,788 7,498 122 251 Appraiser RPA 41,454 5,290 8,780 122 278 Appraiser RPA 38,792 4,950 11,739 122 260 Appraiser RPA 52,250 6,667 10,375 122 350 Appraiser RPA 50,482 6,442 10,375 122 338 Manager	Appraiser Level III 34,029 4,342 7,498 122 228 12,190 Appraiser Level III 34,029 4,342 11,739 122 228 16,431 Appraiser Level III 35,956 4,588 10,375 122 241 15,326 Appraiser Level III 35,369 4,513 8,780 122 237 13,652 Appraiser Level IV 34,792 4,439 8,780 122 233 13,574 Appraiser Level IV 39,887 5,090 10,317 122 267 15,796 Appraiser RPA 37,523 4,788 7,498 122 251 12,660 Appraiser RPA 41,454 5,290 8,780 122 278 14,469 Appraiser RPA 38,792 4,950 11,739 122 260 17,071 Appraiser RPA 52,250 6,667 10,375 122 350 <	Appraiser Level III 34,029 4,342 7,498 122 228 12,190 46,219 Appraiser Level III 34,029 4,342 11,739 122 228 16,431 50,460 Appraiser Level III 35,956 4,588 10,375 122 241 15,326 51,282 Appraiser Level IV 35,369 4,513 8,780 122 237 13,652 49,020 Appraiser Level IV 34,792 4,439 8,780 122 233 13,574 48,366 Appraiser Level IV 39,887 5,090 10,317 122 267 15,796 55,683 Appraiser RPA 37,523 4,788 7,498 122 251 12,660 50,183 Appraiser RPA 41,454 5,290 8,780 122 278 14,469 55,923 Appraiser RPA 41,454 5,290 8,780 122 278 14,469

EMPLOYEE CLASSIFICATIONS & PAY GRADES:

Employee Position	# of Positions	Group	& Step	Salary Range
Administration				
Chief Appraiser	1	Set by BOD		55,000 -
Asst. Chief Appraiser	0	Group 30-02	- Group 32-15	70,470 - 117,170
Finance/Personnel Manager	1	Group 20-05	- Group 26-15	40,102 - 82,181
Executive Assistant	1	Group 20-05	- Group 26-15	40,102 - 82,181
Administrative Dept. Clerk	1	Group 12-10	- Group 20-15	27,914 - 55,725
Maintenance Tech.	1	Group 6-12	- Group 9-17	20,114 - 28,850
Total	5	Group G 12	Croup o 17	20,114 20,000
Personal Property				
Manager	1	Group 20-05	- Group 26-15	40,102 - 82,181
Senior Appraiser	1	Group 15-11	- Group 20-13	35,173 - 68,224
Appraiser RPA	3	Group 15-11	- Group 22-17	35,173 - 68,224
Appraiser IV	1	Group 14-11	- Group 14-17	32,926 - 40,102
Appraiser III	0	Group 13-12	- Group 13-17	31,845 - 37,523
Appraiser II	0	Group 13-12 Group 12-13	- Group 13-17	
Appraiser I	0	Group 12-13		30,846 - 35,173
Total	6	Group 11-14	- Group 11-17	29,827 - 32,926
Information Technology		0 00 05	0 00 15	10 100 101 105
Manager	1	Group 20-05	- Group 30-15	40,102 - 104,105
System Analyst	1	Group 20-05	- Group 22-15	30,846 - 63,918
IT Tech	1	Group 12-15	- Group 19-17	32,926 - 55,725
Total	3			
Records/Processing Dept.				
Manager	1	Group 20-05	- Group 26-15	40,102 - 82,181
Supervisor	0	Group 12-15	- Group 18-17	32,926 - 52,250
Senior Clerks	6	Group 11-14	- Group 20-15	29,827 - 55,725
Clerks	8	Group 7-10	- Group 14-17	20,114 - 40,102
Total	15			
Pool Estata Danautmant				
Real Estate Department Director of Real Estate	1	Croup 20 05	C 20 45	10 100 101 105
	1	Group 20-05	- Group 30-15	40,102 - 104,105
Manager Soniar Appraisar	3	Group 20-05	- Group 26-15	40,102 - 82,181
Senior Appraiser	3	Group 15-11	- Group 22-17	35,173 - 68,224
Appraiser RPA	8	Group 15-11	- Group 22-17	35,173 - 68,224
Appraiser IV	3	Group 14-11	- Group 14-17	32,926 - 40,102
Appraiser III	4	Group 13-12	- Group 13-17	31,845 - 37,523
Appraiser II	9	Group 12-13	- Group 12-17	30,846 - 35,173
Appraiser I	0	Group 11-14	- Group 11-17	29,827 - 32,926
Total	31	7		

Employee Position	# of Positions	Group	& Step	Salary Range
Deeds/GIS				
Manager	1	Group 20-05	- Group 26-15	40,102 - 82,181
Clerks	2	Group 7-10	- Group 14-17	20,114 - 40,102
GIS	2	Group 12-10	Group 18-17	27,914 - 52,250
Total	5			
EMPLOYEE				
CLASSIFICATIONS &				
PAYGRADES TOTAL	65			
Taxpayer Liaison Officer	Addt'l duties			1,000 - 5,000
ARB Coordinator	Addt'l duties			1,000 - 5,000

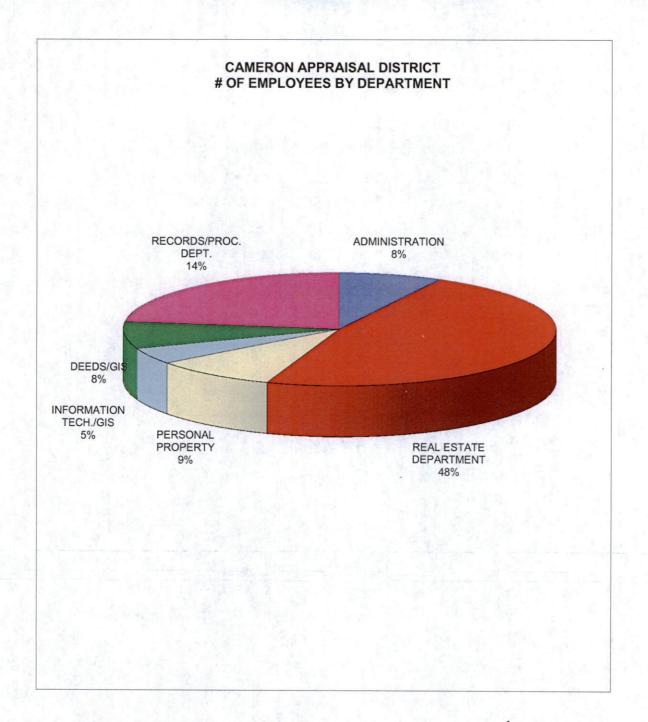
INSURANCE & BENEFITS	2019 Adopted Budget	2020 Adopted Budget	DIFFERENCE Plus or Minus
Property Insurance	16,557	17,500	943
Workers' Compensation	16,200	17,826	1,626
Unemployment Compensation	7,500	8,650	1,150
Liability Insurance	5,700	6,000	300
Bond Premium	350	350	0
Group Health & Life	645,000	633,400	-11,600
Retirement	382,000	403,488	21,488
Medicare	43,000	45,900	2,900
Insurance & Benefits Totals	1,116,307	1,133,114	16,807
PROFESSIONAL SERVICES:			
Appraisal Review Board	80,000	90,000	10,000
Legal Services	115,000	200,000	85,000
Professional Services	18,000	18,000	0
Registration Fees - Dues	9,000	9,000	0
Audit Services	10,000	10,000	0
Property Valuation Engineer	41,500	45,000	3,500
Professional Services Totals	273,500	372,000	98,500
INFORMATION TECHNOLOGY:			
Capital Expenditures	101,020	101,020	0
Debt Service-IBM	0	0	0
Computer Maintenance	15,000	15,000	0
Programming/Software Support	208,700	225,500	16,800
Information Technology Totals	324,720	341,520	16,800
BUILDING:			
Building Maintenance	34,000	34,000	0
Utilities	31,000	31,000	0
Building Totals	65,000	65,000	0

SUPPLIES and SERVICES:

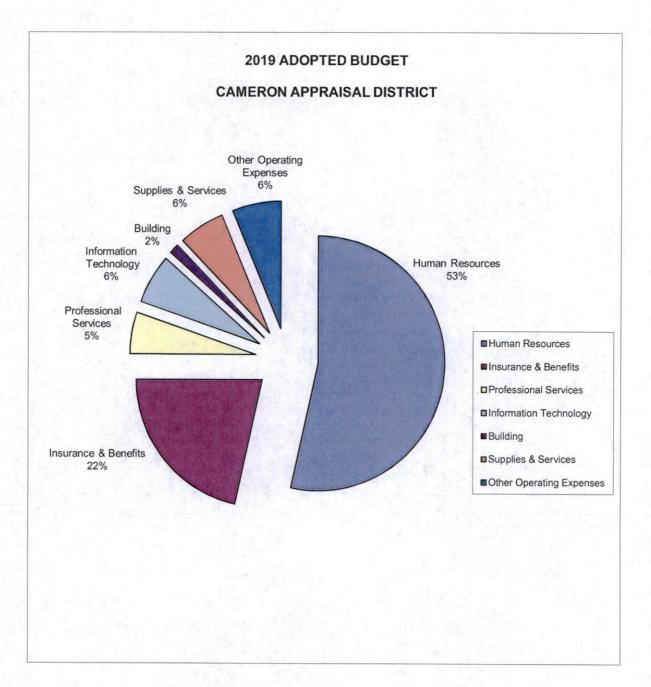
	2019 Adopted Budget	2020 Adopted Budget	DIFFERENCE Plus or Minus
Deed Reporting Service	14,950	14,950	0
Postage	96,000	186,000	90,000
Cameras & Film	0	0	0
Office Supplies	23,000	23,000	0
Office Equipment	2,500	2,500	0
Equipment Maintenance	28,000	28,000	0
Books & Subscriptions	8,000	8,000	0
Office Furniture	25,000	25,000	0
Janitorial Supplies	6,000	6,000	0
Janitorial Services	0	0	0
Printing	20,000	45,000	25,000
Archiving	0	0	0
Telephone	44,000	44,000	0
Advertising and Notices	17,000	17,000	0
Maps & Supplies	0	0	0
Mapping Equipment	0	0	0
Fieldwork Supplies	5,000	5,000	0
Postage Equipment Lease	9,048	9,048	0
Miscellaneous Board Expense	1,500	1,500	0
Chief Appraiser's Expense	5,000	5,000	0
Public Service Promotions	1,000	1,000	0
Supplies & Service Total	305,998	420,998	115,000
OTHER OPERATING EXPENSES:			
Appraisers' Car Allowance	243,600	243,600	0
Staff Travel	11,000	14,000	3,000
Staff Lodging	18,500	18,500	0
Staff Meals	7,000	7,000	0
Staff Training/Education	26,000	28,000	2,000
Board Travel	4,500	6,000	1,500
Board Lodging	7,700	7,700	0
Board Meals	1,600	1,800	200
Board Conferences/Education	3,050	3,300	250
Other Operations Expense Totals	322,950	329,900	6,950
HUMAN RESOURCES	2,766,728	2,918,535	151,807
COLA	0	0	0
CONTINGENCY FUNDS	0	0	0
CAPITAL ASSET RESERVE	0	0	0
REPAYMENT OF DESIGNATED FUNDS	0	0	0

EXPENDITURE SUMMARY:

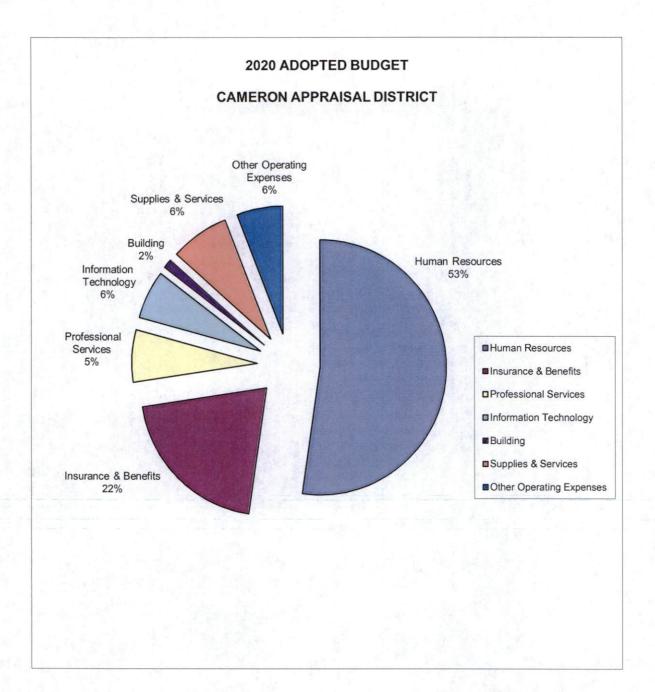
	2019 Agopted Budget	2020 Adopted Budget	DIFFERENCE Plus or Minus
Human Resources	2,766,728	2,918,535	151,807
Insurance & Benefits	1,116,307	1,133,114	16,807
Professional Services	273,500	372,000	98,500
Information Technology	324,720	341,520	16,800
Building	65,000	65,000	0
Supplies & Services	305,998	420,998	115,000
Other Operating Expenses	322,950	329,900	6,950
COLA	0	0	0
Contingency Funds	0	0	0
Capital Asset Reserve	0	0	0
Repayment of Designated Funds	0	0	0
TOTAL BUDGET AMOUNT	5,175,203	5,581,067	405,864



ADMINISTRATION	5	8%
REAL ESTATE DEPARTMENT	31	48%
PERSONAL PROPERTY	6	9%
INFORMATION TECH.	3	5%
DEEDS/GIS	5	8%
RECORDS/PROCESSING DEPT.	15	23%
TOTAL	65	100%



Human Resources	2,766,728	53%
Insurance & Benefits	1,116,307	22%
Professional Services	273,500	5%
Information Technology	324,720	6%
Building	65,000	2%
Supplies & Services	305,998	6%
Other Operating Expenses	322,950	6%
TOTAL	5,175,203	100%



Human Resources	2,918,535	52%
Insurance & Benefits	1,133,114	20%
Professional Services	372,000	7%
Information Technology	341,520	6%
Building	65,000	1%
Supplies & Services	420,998	8%
Other Operating Expenses	329,900	6%
TOTAL	5,581,067	100%

NARRATIVE ACCOUNT DESCRIPTION

2018 AMT

2019 AMT

2020 AMT

ACCT. #

ACCOUNT NAME

4006.00	RETAINED SURPLUS	0	0	0
	nt has been brought forward from tall Services and Health Insurance.	the 2003 b	udget to cove	er the 2004 rising
6000.01	CAPITAL ASSET RESERVE	0	0	0
CAD Board	unt was a recommended for MENT & RESTORATION. Access of Directors. The line item will be his line item will be used as approve	to these f	year after year	ar if the funds are
6000.02	CONTINGENCY	0	0	0
maintain da	nt was a recommended item for by to day operations. Access of this irectors. The contingency line iten ot used.	s line item v	vould require	approval by CAD
6000.03	REPAYMENT OF DESIGNATED FUND	s 0	0	0
	nt is used for repayment of the distr d of Directors.	icts capital	asset reserve	when authorized
6000.04	HUMAN RESOURCES 2	,541,286	2,766,728	2,918,535

This total line item includes the salary for all staff along with possible merit increases. Other items that may be included in this item is salary group changes to occur due to the state mandated certifications, incentive plans, added compensations, promotions, and transfer adjustments being achieved by the appraisal staff. The current budget does not contain a COLA. The appraisal district has operated strictly on a merit based performance system, with the exception of the 2007 COLA.

ACCT.#	ACCOUNT NAME	2018 AMT	2019 AMT	2020 AMT	
6000.05	COLA	0	0	0	
No COLA.					
6010.02	TELEPHONE	44,000	44,000	44,000	

This item includes the cost of the District's basic line charges, long distance, and modem lines. Also included are installation and service charges related to the telephone system, as well as, internet access fees. There now exists a \$25/mo reimbursement expense for personal cell phones used by nine (9) CAD managers and one (1) executive assistant.

6010.04 EQUIPMENT MAINTENANCE 28,000 28,000 28,000

This item includes the cost of maintenance agreements on all copy machines. This line item does NOT include maintenance on computer systems.

6010.08 BOOKS & SUBSCRIPTIONS 8,000 8,000 8,000

This line item includes the cost and upkeep of all appraisal manuals, journals, newspapers, MLS, zip directories, etc. and the cost to maintain latest versions of Truth-in-Taxation and Marshall & Swift software.

6010.10 DEED REPORTING SERVICE 14,420 14,950 14,950

Deed reporting service from County Services, Lexis Nexis, or any other providers.

6010.12 OFFICE SUPPLIES 23,000 23,000 23,000

This account includes normal office type items such as pens, pencils, paper products, toner, rubber bands, etc. Copier paper and laser printer paper are also purchased out of this account. The CAD staff conserves as much as possible without compromising on the quality of our service.

6010.15 POSTAGE EQUIPMENT LEASE 9,048 9,048 9,048

This item was created to separate it from the POSTAGE line item. The CAD leases a mailing machine and meter from Pitney Bowes. This should be accounted for separately from regular postage.

ACCT. # ACCOUNT NAME 2018 AMT 2019 AMT 2020 AMT 6010.16 POSTAGE 96,000 96,000 96,000

This item includes the cost of mailing all appraisal notices, rendition forms, agapplications, sales letters, certified ARB decisions, ARB notices, and all general correspondence. The CAD is required to send certified notice on any action or determination rendered by the CAD on all applications for exemptions, special valuations and ARB determinations of protest.

6010.20 CAMERAS, TABLETS & ACCESSORIES 0 0

This line item covers costs to maintain or replacing appraisal devices.

6010.24 FIELDWORK SUPPLIES 6,000 5,000 5,000

These supplies include tape measuring tapes, measuring wheels, first aid kits, magnetic signs, and portable safety lights for vehicle identification, etc.

6010.26 MISCELLANEOUS BOARD EXPENSE 1,000 1,500 1,500

This line item is created to keep track of meeting expenses and other miscellaneous board related expenses. This item does not include the cost of travel or training.

6010.27 CHIEF APPRAISER'S EXPENSE 5,000 5,000 5,000

This line item includes funds for in-and-out of district business related meal expenses. These funds are budgeted as the Chief Appraiser will be involved in TAAD, TAAO, Metro and their respective legislative committees.

6010.28 ADVERTISING & NOTICES 17,000 17,000 17,000

This item is for costs of publishing notices required by current law such as budget hearings, exemption deadlines, protest procedures, employment ads, etc.

6010.29 PUBLIC SERVICE PROMOTIONS 1,000 1,000 1,000

This fund covers our costs associated with providing public information booths at various community functions such as Annual School District's Parent Involvement Conference.

6010.32 PRINTING 20,000 20,000 45,000

This account includes the cost of printing CAD stationery, appraisal notices, estimated tax notices, forms, appraisal cards, and business cards.

6010.34 ARCHIVING 0 0

Archiving will be performed in-house, CAD no longer makes use of 3rd party services.

ACCT. # ACCOUNT NAME 2018 AMT 2019 AMT 2020 AMT

6010.36 JANITORIAL SUPPLIES 6,000 6,000 6,000

This line item includes the cost of restroom supplies, light bulbs, cleansers, etc. This account does NOT include the cost of a janitorial service.

6010.38 JANITORIAL SERVICE 0 0

This line item was combined with 6040.02 Building Maintenance for 2003.

6010.40 OFFICE FURNITURE 15,000 25,000 25,000

This account exists to purchase desks, chairs, and tables.

6010.44 OFFICE EQUIPMENT 5,000 2,500 2,500

This account exists to purchase office equipment such as typewriters, calculators, etc.

6020.04 APPRAISAL REVIEW BOARD 90,000 80,000 90,000

This line item is designed to pay the Appraisal Review Board Members a per diem that is based on the number of hours that they provide their services. The rate approved in this budget is \$25 (Example: if one works 8 hours, they are paid \$200 for the day; if one works 4 hours, they are paid \$100 for the day; if one works 2 hours, they are paid \$50 for the day; etc..) {Adopted April 19, 2010}. All other ARB expenses are paid from this line item including: out-of-district travel/lodging/meals, certified training, registration fees/dues, supplies, legal services, security, and temporary staffing. Effective August 14, 2017, the Board of Directors established the size of the ARB at seven (7) members. Effective March 18, 2019, the Board of Directors established three (3) auxiliary appraisal review board members.

6020.08 LEGAL SERVICES 130,000 115,000 200,000

This line item includes legal fees paid to attorneys who represent the CAD at Board meetings, contract reviews, binding arbitration and all types of litigation. Expert testimony and consultation services are also paid from this fund.

6020.10 PROFESSIONAL SERVICES 18,000 18,000 18,000

This line item includes estimated fees for expert witness, appraisal services, or other services provided by independent party.

ACCT. # ACCOUNT NAME 2018 AMT 2019 AMT 2020 AMT

6020.12 AUDIT SERVICES 10,000 10,000 10,000

This item is an annual expense that is used to pay an auditing firm for performing an audit on the CAD's financial records. The independent audit is required by current law.

6020.16 PROP. VALUATION ENGINEER 39,500 41,500 45,000

This account provides for the valuation of railroad, pipeline, utility, and mineral properties. T.Y. Pickett & Co. is the service provider.

6020.20 REGISTRATION & DUES 9,000 9,000 9,000

This item includes state mandated registration fees for the staff members required to be registered with the Texas Department of Licensing and Regulation (formerly Board of Tax Professional Examiners). This account also includes membership fees for TAAD, TAAO, TASB, IAAO, Metro, HBOR, BBOR, etc.

6030.02 DEBT SERVICE 0 0 0

This budget item reflects the amount per year for items purchased by CAD and financed for a specific time. This item includes principal and interest.

6030.06 CAPITAL EXPENDITURES 74,000 101,020 101,020

This item covers PC replacement, scanner replacements, replacements of hubs & switches, QAS data verification, and major improvements to the office. This item also may include contractual services.

6030.08 COMPUTER MAINTENANCE 19,000 15,000 15,000

Currently covered under this line item are: IS maintenance for: PC's, microfiche reader/printer, AS400, NT Server, and all other technology devices.

6030.12 PROGRAM/SOFTWARE SUPPORT 189,000 208,700 225,500

Cost to pay for GIS and appraisal software, maintenance. Also, ESRI software, Accounting software, website and internet maintenance are included.

6040.02 BUILDING MAINTENANCE 34,000 34,000 34,000

This account funds the cost of maintaining the building in good repair including: air conditioner maintenance contract, operating system inspection, pest control, painting supplies, lock changing, carpet, and general building repair items.

ACCT. # ACCOUNT NAME 2018 AMT 2019 AMT 2020 AMT 6040.06 UTILITIES 31,000 31,000 31,000

This account includes the cost of water, electricity, and garbage collection.

6050.02 MAPS & MAPPING SUPPLIES 0 0 0

This item includes the cost of maps and mapping supplies such as pens, blue-line stock, Etc. CAD plans major improvements in our mapping department which will create more demand for maps.

6050.06 MAPPING EQUIPMENT 0 0 0

This fund is maintained to cover minor equipment purchases incidental to the main GIS system.

6060.02 STAFF LODGING 14,000 18,500 18,500

This item will fund lodging for appraisal district staff while away from the District for management training, educational/certification classes, seminars, and conferences held outside of the District. This expense will assist the CAD staff in attaining the requirement of CEUs required by the Texas Department of Licensing and Regulation (TDLR).

6060.04 STAFF MEALS 7,000 7,000 7,000

This item will fund the purchase of meals for CAD staff while away from the District for management training, educational/certification classes, seminars and conferences held outside of the District. This expense will assist the CAD staff in attaining the requirement of CEUs required by the Texas Department of Licensing and Regulation (TDLR).

6060.05 STAFF TRAVEL 11,000 11,000 14,000

This item will fund the costs of travel for CAD staff for management training, educational/certification classes, seminars and conferences held outside of the District. Due to the creation of a statewide education coalition, out-of-district travel is needed for required education pursuant to state certification. This expense will assist the CAD staff in attaining the requirement of CEUs required by the Texas Department of Licensing and Regulation (TDLR).

ACCT.#	ACCOUNT NAME	2018 AMT	2019 AMT	2020 AMT	
6060.06	APPRAISERS' CAR ALLOWANCE	230,400	243,600	243,600	

This line item funds the monthly car allowance (1 chief appraiser @ \$650; 1 manager @ \$450; 4 managers @ \$400 & 32 appraisers @ \$550) for those who utilize personal vehicles for CAD business and incidental travel required of the Liaison Officer and Records/Processing department staff. NOTE: Mileage may be utilized in lieu of monthly car allowance and will be paid at the IRS mileage rate.

6060.07 BOARD LODGING 6,000 7,700 7,700

This item funds only lodging for Board of Directors while away from the District.

6060.08 BOARD MEALS 1,600 1,600 1,800

This item funds only meals for Board of Directors while away from the District.

6060.09 BOARD TRAVEL 4,500 4,500 6,000

This item funds only out-of-district travel by Board of Directors.

6070.10 STAFF TRAINING/EDUCATION 30,000 26,000 28,000

This line item will fund training of CAD staff. The Property Tax Code requires appraisal districts to fund required education for appraisers and staff, as needed, in order to perform required job functions. This account covers the hours needed per registrant of CEUs now mandated through TDLR.

6070.20 BOD CONFERENCES/EDUCATION 2,825 3,050 3,300

This line will fund education and conference expenses for the Board of Directors.

6080.02 GROUP HEALTH & LIFE 592,000 645,000 633,400

The CAD provides health, dental, and life insurance coverage for all regular full-time employees after they have satisfied the probationary period. The employees may include spouses and families via a payroll deduction plan with the District paying half the premium for health insurance. Long-term disability insurance is also included in this line item. The CAD reserves the right to modify its level of coverage (employee and family) based on premiums quoted for each budget year.

6080.04 WORKERS' COMPENSATION 15,000 16,200 17,826

The law requires that all employees of the CAD be covered under a worker's compensation insurance plan. The appraiser's cost per worker is higher than clerical because of the type of the type of exposure in the field. Currently, we are covered by Texas Municipal League.

ACCT. # ACCOUNT NAME 2018 AMT 2019 AMT 2020 AMT

6080.06 UNEMPLOYMENT COMP. 16,500 7,500 8,650

CAD participates in a reimbursement plan sponsored by TAC-Unemployment Fund. The District through TAC will pay the state for unemployment benefits collected by former CAD employees. Renewal rates depend on how the fund performs as a whole and on claims within our group.

6080.08 RETIREMENT PLAN 360,000 382,000 403,488

The Cameron Appraisal District is a member of the Texas County and District Retirement System. CAD does not pay social security on its regular full time employees who are required to participate in the TCDRS. In 2005, the District implemented a change to the contribution rate to 200% matching.

6080.10 MEDICARE & FICA 38,000 43,000 45,900

All CAD employees participate in the Medicare portion of Social Security Program. The 1.45% contribution is matched by the CAD as required by Federal Law. Temporary employees participate in the full social security program with additional matching contributions of 6.2% of wages paid and are not eligible for retirement benefits.

6080.14 PROPERTY INSURANCE 15,000 16,557 17,500

This item includes \$1,412,995 building coverage, \$1,902,000 for business personal property such as, electronic equipment and miscellaneous items such as CAD records, plate glass windows, plants etc. Total coverage is \$3,314,995. The flood policy is for the same amount. Texas Municipal League (TML) our insurance group has transferred liability for accidents inside our building from property insurance to liability insurance.

6080.16 LIABILITY INSURANCE 5,500 5,700 6,000

This policy includes insurance for errors and omissions to protect the Board of Directors and the management of the CAD, general liability, and hired and non-owned commercial liability to protect the District. The total coverage is for \$2,000,000 or \$1,000,000 per incident up to \$2,000,000.

6080.18 BOND PREMIUM 350 350 350

This is a fidelity type of bond which covers the four (4) employees of the CAD who are authorized to manage the financial accounts of the District. In 2005 all clerks in the Taxpayer Assistance Department were added for the collection of personal property penalty payments. The total amount of the coverage is \$200,000.

CAMERON APPRAISAL DISTRICT PAY SCHEDULE

	BASE	6	7	8	9	10	11	12	13	14	15	16	17
2A	10,774	12,958		The state of the s		14,664	15,122	15,579	16,078	16,619	17,139	17,701	18,242
Н	5.18	6.23			6.84	7.05	7.27	7.49	7.73	7.99	8.24	8.51	
3A	11,440	13,770						16,619	17,139	17,701	18,242	18,845	19,469
Н	5.50	6.62			7.27	100000000000000000000000000000000000000			8.24	8.51	8.77	9.06	9.36
4A	12,189	14,664	STATE OF THE PARTY		CONTRACTOR OF	the state of the s	The same of the same	17,701	18,242	18,845	19,469	20,114	
H	5.86	7.05		7.49	7.73			8.51	8.77	9.06	9.36		
5A	12,958	15,579		- 2			18,242	18,845	19,469	20,114	20,779	21,466	
H	6.23	7.49	7.73	7.99	8.24	S. S	8.77	9.06	9.36	9.67	9.99	0.000	0.000
6A H	13,770 6.62	16,619		ALL PARTIES	The second		19,469	20,114	20,779	21,466	22,194	22,942	
7A	14,664	7.99	Total Committee		8.77		A STATE OF THE PARTY OF THE PAR	9.67	9.99	10.32	10.67	The state of the s	
Н	7.05	17,701 8.51	18,242 8.77	9.06	19,469		20,779	21,466	22,194	22,942	23,691	24,502	
BA	15,579	18,845	The same of the sa		9.36			10.32	10.67	11.03	11.39	P. (2) (2) (2)	
4	7.49	9.06	9.36	9.67	9.99		22,194 10.67	22,942	23,691	24,502	25,293	26,166	THE RESERVE OF THE PARTY OF THE
A	16,619	20,114	A 100 F 2 (MOVE)	-	The second second	A	23,691	11.03	11.39	11.78	12.16	Property Control Control Control	
Н	7.99	9.67	9.99	10.32	10.67			24,502 11.78	25,293 12.16	26,166	27,019	27,914	
10A	17,701	21,466				24,502	25,293	26,166	27,019	12.58 27,914	12.99	13.42	21 41 14 14
1	8.51	10.32	10.67	11.03	11.39		12.16	12.58	12.99	13.42	28,850 13.87	29,827 14.34	30,846
11A	18,845	22,942	100.000	- Control of the Control		12 1 10 0 10 10	27,019	27,914	28,850	29,827	30,846	31,845	0.000
Н	9.06	11.03	11.39	11.78	12.16		12.99	13.42	13.87	14.34	14.83	15.31	32,926 15.83
12A	20,114	24,502					28,850	29,827	30,846	31,845	32,926	34,029	35,173
1	9.67	11.78	12.16	12.58	12.99	13.42	13.87	14.34	14.83	15.31	15.83	16.36	16.91
13A	21,466	26,166	27,019	27,914	28,850	29,827	30,846	31,845	32,926	34,029	35,173	36,317	37,523
4	10.32	12.58	12.99	13.42	13.87	14.34	14.83	15.31	15.83	16.36	16.91	17.46	18.04
14A	22,942	27,914	28,850	29,827	30,846	31,845	32,926	34,029	35,173	36,317	37,523	38,792	40,102
1	11.03	13.42	13.87	14.34	14.83	15.31	15.83	16.36	16.91	17.46	18.04	18.65	19.28
15A	24,502	29,827	30,846	31,845	32,926	34,029	35,173	36,317	37,523	38,792	40,102	41,454	42,806
4	11.78	14.34	14.83	15.31	15.83	16.36	16.91	17.46	18.04	18.65	19.28	19.93	20.58
I6A	26,166	31,845	32,926	34,029	35,173	36,317	37,523	38,792	40,102	41,454	42,806	44,262	45,760
4	12.58	15.31	15.83	16.36	16.91	17.46	18.04	18.65	19.28	19.93	20.58	21.28	22.00
17A	27,914	34,029	35,173	36,317	37,523	38,792	40,102	41,454	42,806	44,262	45,760	47,278	48,880
1	13.42	16.36	16.91	17.46	18.04	18.65	19.28	19.93	20.58	21.28	22.00	22.73	23.50
A8I	29,827	36,317	37,523	38,792	40,102	41,454	42,806	44,262	45,760	47,278	48,880	50,482	52,250
1	14.34	17.46	18.04	18.65	19.28	19.93	20.58	21.28	22.00	22.73	23.50	24.27	25.12
19A	31,845	38,792			42,806	44,262	45,760	47,278	48,880	50,482	52,250	53,955	55,725
H	15.31	18.65	19.28	19.93	20.58	21.28	22.00	22.73	23.50	24.27	25.12	25.94	26.79
20A	34,029	41,454	The state of the s	44,262	45,760	47,278	48,880	50,482	52,250	53,955	55,725	57,554	59,634
1	16.36	19.93	20.58	21.28	22.00	22.73	23.50	24.27	25.12	25.94	26.79	27.67	28.67
21A H	36,317 17.46	44,262 21.28		47,278 22.73	48,880	50,482	52,250	53,955	55,725	57,554	59,634	61,610	63,918
22A		47,278	22.00 48,880	50,482	23.50	24.27	25.12	25.94	26.79	27.67	28.67	29.62	30.73
1	18.65	22.73	23.50	24.27	52,250 25.12	53,955 25.94	55,725 26.79	57,554	59,634	61,610	63,918	66,040	68,224
23A			52,250			57,554	59,634	27.67	28.67	29.62	30.73	31.75	32.8
4	19.93	24.27	25.12	25.94	26.79	27.67	28.67	61,610 29.62	63,918	66,040	68,224	70,470	72,800
24A		53,955				61,610	63,918	66,040	68,224	31.75 70,470	32.8	33.88	35.00
1	21.28	25.94	26.79	27.67	28.67	29.62	30.73	31.75	32.8	33.88	72,800 35.00	75,207	77,463
25A	The state of the s	57,554		Marie Control Control		66,040	68,224	70,470	72,800	75,207	77,463	36.16 79,781	37.24 82,181
1	22.73	27.67	28.67	29.62	30.73	31.75	32.8	33.88	35.00	36.16	37.24	38.36	39.51
26A	50,482		63,918		68,224	70,470	72,800	75,207	77,463	79,781	82,181	84,646	87,186
1	24.27	29.62	30.73	31.75	32.8	33.88	35.00	36.16	37.24	38.36	39.51	40.70	41.92
7A	53,955	66,040	68,224	70,470	72,800	75,207	77,463	79,781	82,181	84,646	87,186	89,802	92,496
1	25.94	31.75	32.8	33.88	35.00	36.16	37.24	38.36	39.51	40.70	41.92	43.17	44.47
28A	57,554		72,800	75,207	77,463	79,781	82,181	84,646	87,186	89,802	92,496	95,271	98,129
1	27.67	33.88	35.00	36.16	37.24	38.36	39.51	40.70	41.92	43.17	44.47	45.80	47.18
29A	61,610		77,463	79,781	82,181	84,646	87,186	89,802	92,496	95,271	98,129	101,073	104,105
1	29.62	36.16	37.24	38.36	39.51	40.70	41.92	43.17	44.47	45.80	47.18	48.59	50.05
BOA			82,181	84,646	87,186	89,802	92,496	95,271	98,129	101,073	104,105	107,228	110,444
1	31.75	38.36	39.51	40.70	41.92	43.17	44.47	45.80	47.18	48.59	50.05	51.55	53.10
1A	The State of the S		87,186	THE RESERVE OF THE PERSON NAMED IN	THE RESERVE AND PERSONS ASSESSMENTS	95,271	98,129	101,073	104,105	107,228	110,444	113,757	117,170
1	33.88	40.70	41.92	43.17	44.47	45.80	47.18	48.59	50.05	51.55	53.10	54.69	56.33
2A	Participation of the Participa	89,802	100000000000000000000000000000000000000		98,129	101,073		107,228	110,444	113,757	117,170	120,685	124,305
4	36.16	43.17	44.47	45.80	47.18	48.59	50.05	51.55	53.10	54.69	56.33	58.02	59.76

ORGANIZATIONAL CHART

